

## Project Experience of Drs. Beck and Insko

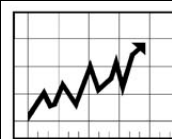


### Assessing the Financial Feasibility of Building Jails

- **Justice Center Financial Feasibility Study, Johnson County, Wyoming** (Beck & Insko) – This study examined various options for financing a new justice center which includes courts, courts-related offices, jail, and sheriff’s department. The analysis involved forecasting space needs, estimating construction costs, and estimating the tax revenues that will be obtained from the development of newly discovered natural gas fields in the county.
- **Courthouse and Jail Justice Facilities Feasibility Study, Teton County, Idaho** (Beck & Insko) – A specific plan for facility construction and financing was assessed. In addition to examination of county revenues, JCI identified several additional innovative revenue sources. Teton County is contiguous to very popular ski resort and national park areas.
- **Criminal Justice Facilities Financial Feasibility Study, Upton County, Texas** (Beck & Insko) – This study was part of an economic development plan in a small Texas community. The demand for jail bed space, state prison needs, and federal detention needs were examined to assess the feasibility of financing construction of a 1,000 bed prison and 48 bed jail that would be privately funded and operated. The proposed facilities developer, architect, and private operator were also evaluated as to their ability to adequately provide services.

In addition, in-depth analyses of the jail populations were conducted. The products of these studies included information decision-making options for criminal justice system improvement and jail construction options. The jail construction options included capacity specifications needed in the architectural design of new facilities.

- Ascension Parish, Louisiana (Donaldsonville)
- Sumner County, Kansas (Wellington)
- Marion County, Illinois (Salem)
- Fremont County Wyoming (Lander)
- Mercer County, Pennsylvania (Mercer)
- Peoria County, Illinois (Peoria)
- Winnebago County, Illinois (Rockford)
- Collier County, Florida (Naples)
- Davidson County, Tennessee (Nashville)
- Pinellas County, Florida (Clearwater & St. Petersburg)
- Pasco County, Florida (New Port Richey)
- Broward County, Florida (Ft. Lauderdale)
- Montgomery County, Maryland (Rockville)
- York County, South Carolina (York & Rockhill)
- Jackson County, Missouri (Kansas City)

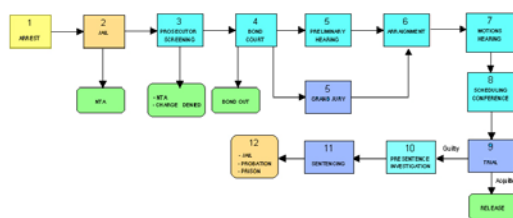


### Studies of Detention Needs without Analysis of the Criminal Justice System

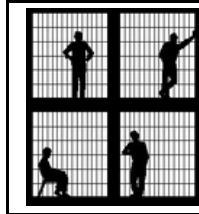
These studies involved the analyses of community conditions contributing to the increase in crime, analyses of arrest trends, law enforcement policies, and characteristics of the jail population. The products of this type of study was a forecast of detention capacity requirements for 5, 10, and 15 years.

- Hennepin County, Minnesota (Minneapolis)
- Johnson County, Kansas (Kansas City area)
- Marshall County, Kentucky
- Shawnee County, Kansas (Topeka)
- Forecasts of State Prison Populations:
  - Wyoming Department of Corrections
  - State of Alaska - Forecasting Summit: inter-agency trends analysis workshop
- Review of Forecasts Within Alaska Correctional Master Plan, Alaska Department of Corrections
- Forecast of Health and Mental Health Space Needs, Louisiana Department of Corrections

### Studies that Included Analysis of Impact of Criminal Justice System on Jail Growth



These criminal justice system portion of these studies involved the examination of policies, procedures, speed of criminal case processing, use of alternatives to incarceration within the criminal justice system. Recommendations were made about how to reduce system problems that inflated jail population and about how to develop new alternatives to incarceration and enhance existing programs. Arrest trends for various crimes, law enforcement policies, and contributing factors within the communities were also analyzed. In



### Other Facility Projects

- **Planning and Design Specifications for 1,200 Bed Maximum Security Male Facility**, State of Delaware (Insko) -- Developed most of the programming specifications for design of physical plant and developed plans for supervision and treatment within the facility. This was a multiuser facility containing court rooms and serving pretrial detainees, locally and state sentenced inmates.
- **Juvenile Facility Planning** (Insko) -- Performed needs analyses, planned, and specified design elements of four juvenile facilities:
  - One 300 bed facility in Delaware. This was a community-based facility with one secure unit.
  - One 150 bed community-based facility in New Jersey.
  - Two facilities (one 75 bed and one 50 bed) in Maryland. One of the facilities was developed as a vocational training program funded under Job Corp grants.
- **Identification of Statewide Juvenile Facility Needs**, Kansas Advisory Committee on Juvenile Offender Programs, ACJOP (Beck) -- Collected information on facility needs and created initial scheme for size and siting of juvenile detention facilities.
- **Study of Female Inmate Housing, Security, and Treatment Needs**, State of Delaware (Insko) -- Directed a comprehensive study of women in state correctional institutions and developed guidelines for the design of housing and program development.
- **Study of Management Needs of Female Offender Populations in Maryland**, State of Maryland (Insko) -- Directed a multidisciplinary commission that performed an in-depth analysis of institutional and community-based correctional program needs for women offenders, including housing, supervision, and treatment.
- **Facility Transitional Planning**, Shawnee County, Kansas (Beck) -- Developed plan for coordinating program development and opening of new work release facility.
- **Agency Staffing Analysis for a New Jail and Services Expansion**, Chesapeake Sheriff's Office, Chesapeake, Virginia (Beck) -- Performed an in-depth analysis of all sheriff's office staff of more than 200 sworn and 50 civilians. The positions cover a 600 bed jail, courts security, process serving/warrants, and administration.
- **Correctional Facility Post Analysis**, Office of the State Treasurer, New Jersey (Beck & Insko) -- Performed analysis of facility layout, staffing assignments, and inmate management needs in a 2,400 bed state prison for the purpose of identifying the most efficient manner of allocating staff resources.
- **Facility Staffing Analysis**, Shawnee County, Kansas, Department of Corrections Adult Detention Center (Beck)

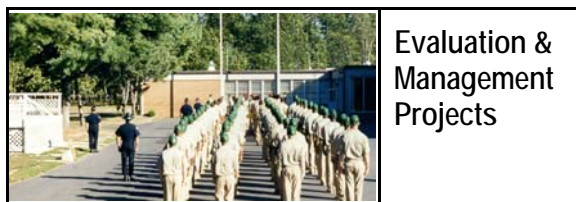
-- Reviewed work performed by an NIC consultant and identified how to obtain an additional reduction in staffing requirements of a new 300 bed jail.



### Developing Alternatives to Incarceration

- **Corrections Options Program**, State of Maryland (Insko) -- Directed a \$7.5 million project to comprehensively reconfigure the state's entire criminal justice system in regards to development and use of alternatives to incarceration.
- **Planning and Opening of Three Day Reporting Centers** (Insko) -- Worked with state officials and service providers to select sites, design programming, hire staff, plan, and oversee the opening of one new day reporting center in Chicago and two in New Jersey.
- **Planning of Private Mental Health and Substance Abuse Treatment Center**, State of Delaware (Insko) -- Project leader for developing facility design specifications and for planning that obtained the state bond issuance.
- **Statewide Study of Pretrial Release Needs as an Alternative to Jail Construction**, State of Maryland (Beck & Insko) -- Performed a study of offenders in detention and of criminal justice system operations in Maryland's 23 counties. Identified system and program strategies for reducing demand for new construction of county jails.
- **Governor's Task Force on Alternatives to Incarceration**, State of Maryland (Insko) -- Directed a comprehensive analysis of options to reduce state and local incarcerated options. The two volume report of this study received national acclaim.
- **Enhancement of Statewide Court Ordered Community Services**, State of Maryland (Insko) -- Directed a project for the study and program development of community service throughout all counties and municipalities in Maryland.
- **Clemency for Victims of Domestic Violence in the Female Offender Population**, State of Maryland (Insko) -- Directed a nationally recognized effort to assess cases of battered women who were in prison.
- **Planning of Aftercare Programming for Women Offenders**, Iowa Department of Corrections (Beck) -- Facilitated planning in which community service providers and correctional institution administrators initiated the development of a continuum of care for women offenders leaving prison.
- **Reorganization of Pretrial Release Services in the City of Baltimore** (Insko) -- Directed a study mandated by the Maryland General Assembly to restructure the Division of Pretrial Services, which is a state funded agency serving the City of Baltimore.

- **Study of How to Expand Pretrial Release**, Broward County, (Ft. Lauderdale) Florida. (Beck) – Performed an in-depth study of the jail population in order to develop additional strategies for expanding the existing pretrial release program.
- **Pretrial Release Program Needs Assessment**, Montgomery County, Maryland. (Beck) --- Performed an in-depth study of the jail population to identify the types and number of inmates that would be eligible for various forms of supervision and treatment in a new pretrial release program.
- **Community Corrections Planning**, Shawnee County, Kansas, location of capital city (Beck) -- Prepared yearly program plans for the first four years of a comprehensive network of treatment and supervision services for adults and juveniles.
- **Statewide Community Corrections Planning**, Iowa Department of Corrections (Beck) -- Conducted a workshop for community representatives that trained them to develop local program plans.
- **Development of Community Corrections Program Criteria**, Shawnee County. (Beck)
- **Statewide Technical Assistance in Removal of Juveniles from Jail**, Kansas Advisory Committee on Juvenile Offender Programs, ACJOP. (Beck)
- **Statewide Needs Assessment of Youth**, Kansas Social Rehabilitation Services, SRS (Beck) -- Conducted study of program needs for abused, neglected, and delinquent children.



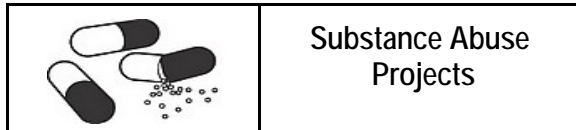
- **Evaluation of Boot Camp and Intensive After-care System**, New Jersey Department of Corrections (Beck & Insko) – Evaluated a boot camp for male offenders and aftercare operations and assessing the program's impact on offender behavior, recidivism, cost benefits, etc.
- **Statewide Review of Boot Camp Operations, Programming, and Policy Needs** (Insko) -- Served as the NIC technical assistance provider in the review of all of Oregon's boot camps with regard to adequacy of operations, services for target population, aftercare needs, and state level policy improvement needs.
- **Evaluation of Electronic Monitoring in the California Youth Authority** (Beck & Insko) -- Assessed operational needs and functioning of electronic monitoring program for juvenile parolees.
- **Performance and Operational Review of New Jersey Department of Corrections**, Office of the State Treasurer (Beck & Insko) -- Served as primary criminal justice team members for the review of facilities and

administrative operations with emphasis on parole, county vs. state housing of inmates, development of alternatives to incarceration, forecasting, classification, post analysis of prisons, State Use (prison) Industries, transportation, training, agency organization, classification, and professional and community programs.

- **Assessment of Agency Performance**, Texas Comptroller of Public Accounts (Beck) -- Conducted a performance review of management information services operations and of the inmate classification system in the Texas Department of Criminal Justice.
- **Audit of Prison System School District** (Texas Dept. of Corrections school system), Texas Comptroller of Public Accounts (Beck) -- Audit team member with responsibilities for interviewing administrative and program staff at various institutions in the Texas prison system and for analyzing computer data on inmate demographics, education, and recidivism.
- **State Task Force Facilitator**, Task Force for the Review of the Criminal Justice and Corrections Systems, Tallahassee, Florida (Beck) -- Led a task force composed of the State Attorney General, judges, legislators, and correctional representatives for the formation of a state corrections commission.
- **Evaluation of Community Policing**, Kansas City, Missouri (Beck) -- Evaluated community organizations and police involvement in seven neighborhood projects.
- **Court Case Management Systems Design**, Middlesex County, New Jersey; State of Delaware; and State of Maryland (Insko) -- Assisted judiciary in caseload/flow analysis and restructuring of processes to reduce delay and backlogs, and implemented differentiated case management techniques to maintain speedy trial compliance.
- **Review of Classification System**, Washington, D.C. Corrections Department (Beck) – Conducted a study to determine how to improve the speed and functioning of the classification system.
- **Training Needs Assessment of District of Columbia Youth Services** (Beck) – Conducted a training needs assessment in response to requirements of the court. All organizational divisions were assessed: Community supervision, youth detention and treatment, and administration.
- **State Public Defender System Management Study**, Missouri Public Defender System (Beck) -- Study of management perceptions and practices.
- **Structuring Interagency Cooperation**, York County, South Carolina -- Assisted in structuring the format and procedures for conducting an interagency criminal justice oversight committee.
- **Task Force Facilitator on Jail Overcrowding**, Shawnee County, Kansas (Beck) -- Coordinated and structured the work of criminal justice agencies in responding to a consent decree. This project was cited as an exemplary project by the National Association of Counties.
- **Juvenile Court Redesign**, State of Maryland (Insko) --

Directed a study requested by the Maryland State Bar Association that examined options for serving juvenile delinquents in the legal system.

- **Agency Reorganization**, Leavenworth, Kansas (Beck) – Developed a plan for the reorganization of the Leavenworth Police Department.
- **Software Development** (Beck) -- Researched, designed, oversaw programming, and directed marketing of software for court services, detective case management, Crime Stoppers, and law enforcement personnel records.
- **Management Information Needs Analysis**, Broward County, Florida (Beck) -- Developed a low cost strategy for collecting data from multiple computer systems and analyzing management data.
- **Court Services Training Needs Assessment**, Shawnee County, Kansas. (Beck)
- **Salary Review**, Shawnee County, Kansas (Beck) -- Reviewed county department head salaries and made recommendations for equitable adjustments.



- **Drug Court Evaluation Project**, Clay, Platte, and Ray Counties in Missouri, part of the Kansas City metropolitan area (Beck) – Conducted an assessment of operational effectiveness of treatment service providers supporting a new drug court.
- **Drug Court Planning Project**, Rutherford and Canon Counties, Tennessee (Beck & Insko) -- Provided project technical support in planning and helped criminal justice agencies coordinate services and develop policies and procedures for a new drug court.
- **Drug Court Planning Project**, Winnebago County, Illinois (Beck & Insko) -- Served as project leader in helping criminal justice agencies coordinate services and develop policies and procedures for a new drug court.
- **Evaluation of Five Year Substance Abuse Prevention Program**, Center for Substance Abuse Prevention (Beck) -- Evaluated a demonstration project located in two schools of the Kansas City, Missouri, School District.
- **Planning and Implementation of Drug Court**, City of Baltimore (Insko) -- Directed a \$2.7 million federally funded initiative that developed a program for the prosecution, treatment, and supervision of drug offenders.
- **Review of Substance Abuse Treatment Programs to Identify Program Improvement Needs for:**
  - Jackson County, Missouri, Adult Detention Facility
  - California Department of Corrections, a state-wide review (Beck)
  - California Youth Authority, a statewide review (Beck)
  - Broward County, Florida, jail system (Beck)
  - Vermont Department of Corrections (Beck)